

## Message

**From:** Charmley, William [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=FB1828FB00AF42FFB68B9E0A71626D95-CHARMLEY, WILLIAM]  
**Sent:** 12/16/2016 12:41:59 PM  
**To:** Viera, John (J.J.) [jviera@ford.com]  
**Subject:** RE: National Program

Yes, I will call you on you mobile number.

-----Original Message-----

From: Viera, John (J.J.) [mailto:jviera@ford.com]  
 Sent: Friday, December 16, 2016 7:41 AM  
 To: Charmley, William <charmley.william@epa.gov>  
 Subject: RE: National Program

Can you call my cell? I can the put on my headset and my admin can field any calls coming in on my office phone.

My cell is Personal Email / Ex. 6

Thanks!

John J. Viera  
 Director, Sustainability & Vehicle Environmental Matters Ford Motor Company  
 Phone: 313-32-36976 Cell: 313-805-3219  
 jviera@ford.com

-----Original Message-----

From: Charmley, William [mailto:charmley.william@epa.gov]  
 Sent: Friday, December 16, 2016 7:40 AM  
 To: Viera, John (J.J.)  
 Subject: RE: National Program

John - that sounds good, my conflict this morning is from 10 am on.

I will call you at your desk number unless you have an alternative phone you want me to call.

thanks  
 Bill

-----Original Message-----

From: Viera, John (J.J.) [mailto:jviera@ford.com]  
 Sent: Friday, December 16, 2016 7:39 AM  
 To: Charmley, William <charmley.william@epa.gov>  
 Subject: RE: National Program

Yes, would like to discuss that Bill. Looks like I will likely be available at 9 am. Shall we shoot for 9 am?

John J. Viera  
 Director, Sustainability & Vehicle Environmental Matters Ford Motor Company  
 Phone: 313-32-36976 Cell: 313-805-3219  
 jviera@ford.com

-----Original Message-----

From: Charmley, William [mailto:charmley.william@epa.gov]  
 Sent: Friday, December 16, 2016 7:14 AM  
 To: Viera, John (J.J.)  
 Subject: FW: National Program

John -

One item we should cover this morning is your views on this suggestion from Honda for a Ford/Honda/ARB/EPA-OTAQ meeting the week of the Detroit Auto Show.

Thanks  
Bill

-----Original Message-----

From: Robert\_Bienenfeld@ahm.honda.com [mailto:Robert\_Bienenfeld@ahm.honda.com]  
Sent: Friday, December 09, 2016 3:13 PM  
To: Nichols, Mary D. @ARB <mary.nichols@arb.ca.gov>  
Cc: Ayala, Alberto@ARB <Alberto.Ayala@arb.ca.gov>; Charmley, William <charmley.william@epa.gov>; Edward\_Cohen@hna.honda.com; Grundler, Christopher <grundler.christopher@epa.gov>; Viera John J. <jviera@ford.com>; McCarthy, Mike@ARB <michael.mccarthy@arb.ca.gov>; Corey, Richard@ARB <richard.corey@arb.ca.gov>; Simon, Karl <Simon.Karl@epa.gov>; Cliff, Steve@ARB <Steve.Cliff@arb.ca.gov>  
Subject: Re: National Program

Tuesday (1/10) afternoon? Wednesday (1/11) morning? Honda has an office one block away from Cobo Hall and we can probably host.

...rjb

Robert Bienenfeld  
American Honda Motor Co., Inc.  
Mobile +1 310-948-2569

On Dec 9, 2016, at 12:06 PM, Nichols, Mary D. @ARB <mary.nichols@arb.ca.gov> wrote:

Yes and yes, I agree.

Sent from my iPhone

> On Dec 9, 2016, at 11:44 AM, "Robert\_Bienenfeld@ahm.honda.com"  
> <Robert\_Bienenfeld@ahm.honda.com> wrote:  
>  
> Mary:  
>  
> Rumor has it that you are planning to attend the Detroit Auto Show.  
> Any chance for a follow-up discussion? I realize things look pretty  
> grim,  
> but  
> I am an optimist, and maybe good things can be forged at times like  
> these.  
>  
> ...rjb  
>  
> Robert Bienenfeld  
> AVP, Environment & Energy Strategy  
> American Honda Motor Co., Inc.  
> +1 (310) 948-2569 (mobile)  
> +1 (310) 783-3056 (office)  
>  
>  
>  
> From: "Nichols, Mary D. @ARB" <mary.nichols@arb.ca.gov>  
> To: "Robert\_Bienenfeld@ahm.honda.com"  
> <Robert\_Bienenfeld@ahm.honda.com>,  
> Cc: Grundler Chris <grundler.christopher@epa.gov>, "Viera John J."  
> <jviera@ford.com>, "Edward\_Cohen@hna.honda.com"  
> <Edward\_Cohen@hna.honda.com>, "Corey, Richard@ARB"  
> <richard.corey@arb.ca.gov>, "Ayala, Alberto@ARB"  
> <Alberto.Ayala@arb.ca.gov>, "Simon Karl J."  
> <simon.karl@epa.gov>, Charmley Bill <charmley.william@epa.gov>,  
> "Cliff, Steve@ARB" <Steve.Cliff@arb.ca.gov>, "McCarthy,  
> Mike@ARB" <michael.mccarthy@arb.ca.gov>  
> Date: 11/11/2016 11:58 AM  
> Subject: Re: National Program  
>  
>  
>  
> Dear Robert,  
>  
> In light of Tuesday's earthquake in national leadership and  
> direction, compounded by what I can only call an outrageous backdoor  
> reversal of industry's long term insistence that California's ZEV  
> mandate not be part of the national GHG/fuel economy program, I can't  
> see going ahead with next Friday's meeting.  
> As you know, in times of upheaval, personal relationships are more

> important than ever. I value the dialogue you and I have had over many  
> years, and I don't intend to punish you and John for something I very  
> much  
> doubt you are responsible for. But the fact is we need some time to  
> regroup in light of the threat to slow down or derail the MTR.  
> I doubt this issue is at the top of the President-elect's to-do list,  
> and  
I  
> am not ready to assume the worst, but wild uncertainty--exacerbated by  
> stuff like Mitch's unfortunate letter--does not create an environment  
> conducive to creative problem solving.  
>  
> Best personal regards,  
> Mary  
>  
>  
>  
> Sent from my iPhone  
>  
>> On Nov 11, 2016, at 5:30 AM, "Robert\_Bienenfeld@ahm.honda.com"  
> <Robert\_Bienenfeld@ahm.honda.com> wrote:  
>>  
>>  
>> Mary, Chris:  
>>  
>> I just spent Wednesday at EPA in Ann Arbor, and Thursday at NHTSA in DC.  
>> There is a lot of uncertainty, right now.  
>>  
>> John Viera and I have talked about this and we very much want to keep  
our  
>> next meeting, scheduled for Friday, Nov 18th, 10am-12pm. We will  
>> host  
> Mary  
>> and John Viera at Honda in Torrance, and the others will tie in by  
video.  
>> It seems to me that our discussions are just as important as ever,  
>> but  
> with  
>> different partners than we expected.  
>>  
>> The Alliance has just sent a provocative letter to the Trump  
>> transition team. However, we need to engage cooler heads who can keep  
>> their eyes focused on our long-term, global goals. The auto industry  
>> has an  
> interest  
>> in the stability of regulations, in national programs, and in the  
>> continuity of our investments.  
>>  
>> John and I are in alignment about our optimism for the potential of  
these  
>> discussions and we hope you feel the same way.  
>>  
>>  
>> Regards,  
>>  
>> ...rjb  
>>  
>> Robert Bienenfeld  
>> American Honda Motor Co., Inc.  
>> Mobile +1 310-948-2569  
>>  
>  
>